

Decarbonizing with Natural Gas

February 25, 2025

MESSY MIDDLE
BOOTCAMP

Advanced Clean Tech News For the Commercial Transport Sector

The screenshot displays the ACT News website interface. At the top, the logo for ACT News is followed by the tagline "Advanced Clean Tech News FOR THE COMMERCIAL TRANSPORT SECTOR". A navigation bar includes links for News, Webinars, Whitepapers, Videos, Resources, ACT Buyers' Guide, and ACT Fleet Forum. A prominent banner on the right side of the header promotes an event: "ACT Expo April 28 - May 1, 2025 Anaheim, California" with a "Save 25% by March 14, 2025" offer and a "Register Now" button. Below the navigation, a "TRENDING FEATURES" section highlights several articles:

- Ford: Lower Prices Will Help EV Adoption** (February 6, 2025) - During its recent Q4 and Full Year 2024 earnings call, Ford CEO Jim Farley touched on the electric vehicle side of the OEM's business, giving a positive outlook for the sector. (Image: Ford)
- TRC Companies Surpasses \$2 Billion in Funding for Projects Supporting Clean Commercial Transportation, Clean Energy** (February 4, 2025) - TRC has developed and submitted more than 650 successful grant applications and funding requests, creating new pathways for clients to achieve economic and... (Image: TRC)
- Tesla Semi to Enter Mass Production at End of 2025** (January 30, 2025) - During Tesla's latest earnings call, the vehicle maker's Class 8 Semi was top of mind, leading to a revelation on the model's mass... (Image: Tesla)
- Nation's Largest Port-Based Charging Depot Opens in Long Beach** (January 30, 2025) - The new facility is part of a larger Forum Mobility network of heavy-duty truck charging depots and offers 9 MW of power and 44 hi-speed... (Image: Forum Mobility)
- Norway On Road to Zero-Emission Goal** (January 29, 2025) - In 2024, close to 89% of new cars sold in the country were electric vehicles, according to the Norwegian EV Association. (Image: Adobe Stock)
- Transportation Secretary Takes First Step to Rescind Biden Fuel Standards** (January 29, 2025) - Soon after being sworn in as the next U.S. Transportation Secretary, Sean Duffy signed an order for a review of the current Corporate... (Image: U.S. DOT)

On the right side of the page, there is an "Industry News" section with a list of headlines including "Hydrogen Trucks to Get Fuel Station Near Busy East Coast Container Port", "Hyzon CEO Meeks Exits, Ex-Daimler Truck Executive Takes Over", "EV Startup CEO Believes Trucks Can Beat Out Ford, Freightliner", "ZF Range Energy Announce Electric Trailer Partnership", "Waabi, Volvo Autonomous Solutions Announce Partnership", "GreenPower, New Mexico to Partner on Electric School Bus Pilot Program", "Musk Fights Tariffs on Graphite From China", "Lov's in California: Gauging Impact of Advanced Clean Fleets Rule Demise", "Electric Truck Maker Nikola Explores Sale as Cash Dwindles", and "Zero-Emission Truck Deployment Stalls". At the bottom right of the page, there is a link for "All Latest Features >".

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Messy Middle Bootcamp Series

 **Diesel Drop-In Alternatives: Ultra-Low Sulfur, Bio-, and Renewable** (February 11th) ✓


 **Decarbonizing with Natural Gas** (February 25th)

 **Future Prices & Availability of Existing Infrastructure: What's Next?** (March 11th)

DIESEL AND NATURAL GAS WORKSHOP (March 25th)

 **The Current State of HD BEV: Technologies and Capabilities** (April 8th)

 **Strategizing Successful HD BEV Adoption** (April 27th)

 **Charging Depots, Networks & the Economics of Fleet** (May 6th)

HD BEV WORKSHOP (May 20th)

 **The Production Processes of Hydrogen Fuel** (June 3rd)

 **Moving Hydrogen from Here to There: The Distribution and Storage of Hydrogen Fuel** (June 17th)

 **The Opportunities and Challenges of Selling Hydrogen to the Industry** (July 1st)

HYDROGEN FUEL CELL WORKSHOP (July 15th)

4

2023 Bootcamp is still available at: <https://runonless.com/electric-depot/>

2025 Messy Middle Fleets



Update from The Run Planning...

Follow the Fleets, Drivers, providers, and more on:

RunOnLess.com and on Twitter @RunOnLess



Today's Bootcamp Sponsor



Clean
Energy



Quiz for Today's Session

Completing Today's Quiz:

- Go to runonless.com and click back into the session
- Click 'Take Quiz' button
- Create username and password to keep track of your progress
- Provide your name and email to enter a drawing for a Run on Less - Messy Middle swag bag



What You Should Know

Q&A

Submit your questions to the host using the Q&A box in the upper right-hand corner

Recording

A recording of today's webinar will be available on runonless.com

Technical Issues

Contact Stephane Babcock at sbabcock@trccompanies.com



Today's Bootcamp Speakers

Decarbonizing with Natural Gas



Dan Deppeler

*Vice President of
Maintenance
Paper Transport*



David King

*Product Manager, On-
Highway Natural Gas
Engine Portfolio
Cummins*



Matt Tomich

*President
Energy Vision*



Marty Tufte

*Corporate Fleet Director
WM*





From Organic “Waste” to Sustainable Vehicle Fuel: Renewable Natural Gas (RNG)

U.S. Trends and Emerging Opportunities

Matt Tomich, President, Energy Vision

Run on Less – Messy Middle – Feb 25, 2025



Energy Vision – What We Do

- ▶ An independent NGO exploring environmental solutions: to advance low-carbon strategies viable today and essential for a sustainable future
- ▶ Research technologies, policies, & market developments: publish reports, hold workshops, and educate the public through talks, op-eds, & media
- ▶ Key focus on transforming **methane** from a climate liability into a clean fuel solution





Program & Impact

Major focus on accelerating circular economy solutions – especially “waste-to-value” – through research, education, media and advisory

Hosted the first national “Waste to Wheels” workshop on RNG in 2010 in collaboration with DOE Clean Cities (and 25+ regional “Power of Waste” workshops since)

Published numerous reports, case studies, articles and op-eds all aimed at spurring interest and action

What is “Biogas”?



When organic wastes decompose in an oxygen-free environment (like a landfill), they release *biogas*. This process is called ***anaerobic digestion***.



Biogas is 50% - 65% methane (depending on the source).

Historically, biogas has been used to produce electricity and/or heat



CHP system at landfill, Quebec



CHP system at Coney Island WRRF, NYC

A dark blue vertical bar on the left side of the slide. A black arrow points to the right from the top of this bar. Several thin, light blue curved lines originate from the bottom left and sweep upwards and to the right across the slide.

Biogas can also be *upgraded* to **renewable natural gas (RNG)**

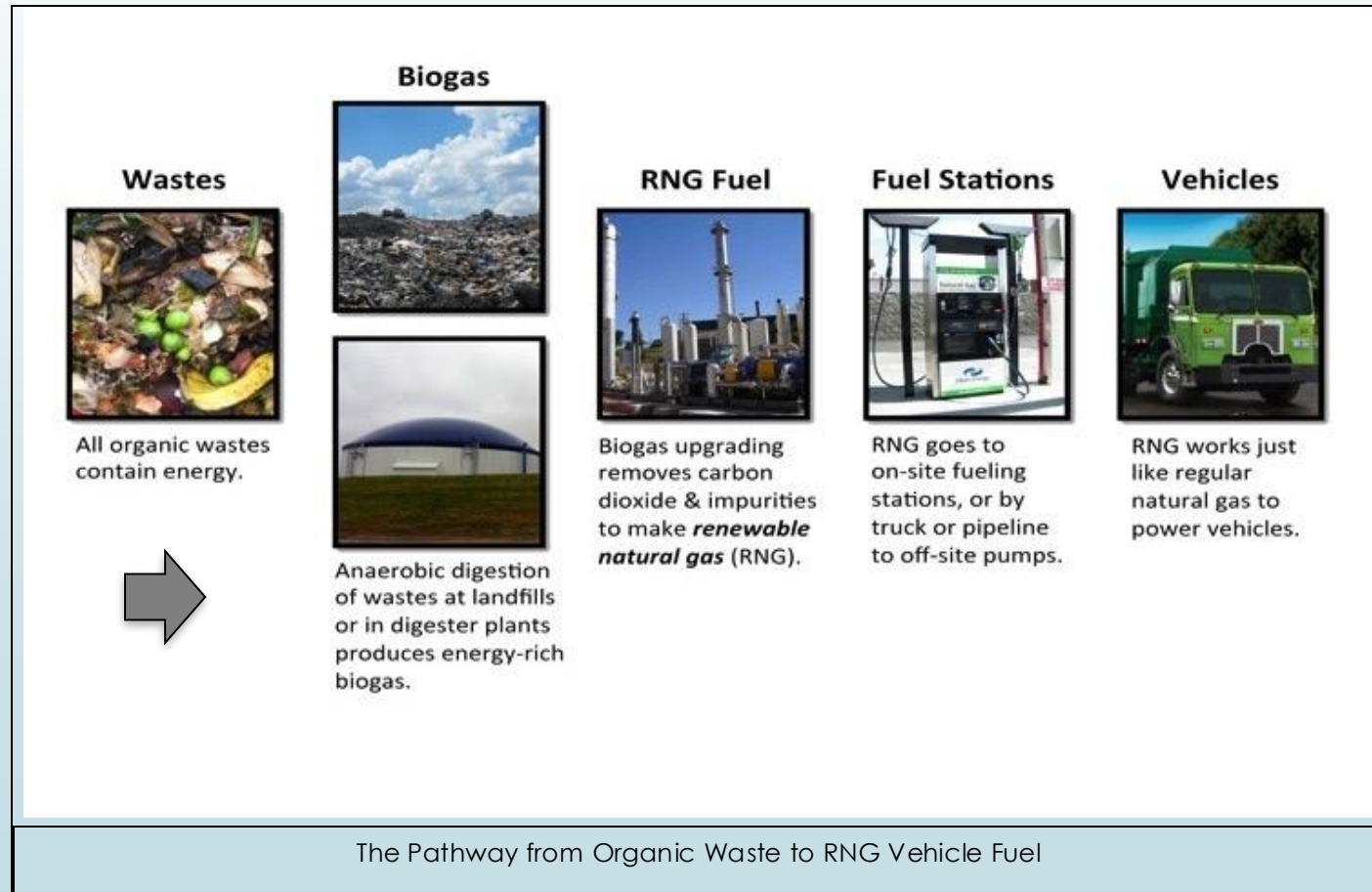
- 95+% methane
- “Pipeline quality”
- Flexible, multi-purpose

RNG is a versatile energy source that can readily displace fossil fuels in a variety of applications:

- ▶ Power Generation
- ▶ Industrial Uses
- ▶ Heating/Cooling/Cooking
- ▶ **Transportation** (vehicles with natural gas engines)
 - ▶ *Has much lower lifecycle emissions: 50% to 300+%*



The Major Market for RNG: On-Road Transportation





Favorable RNG economics supported by state/federal policy

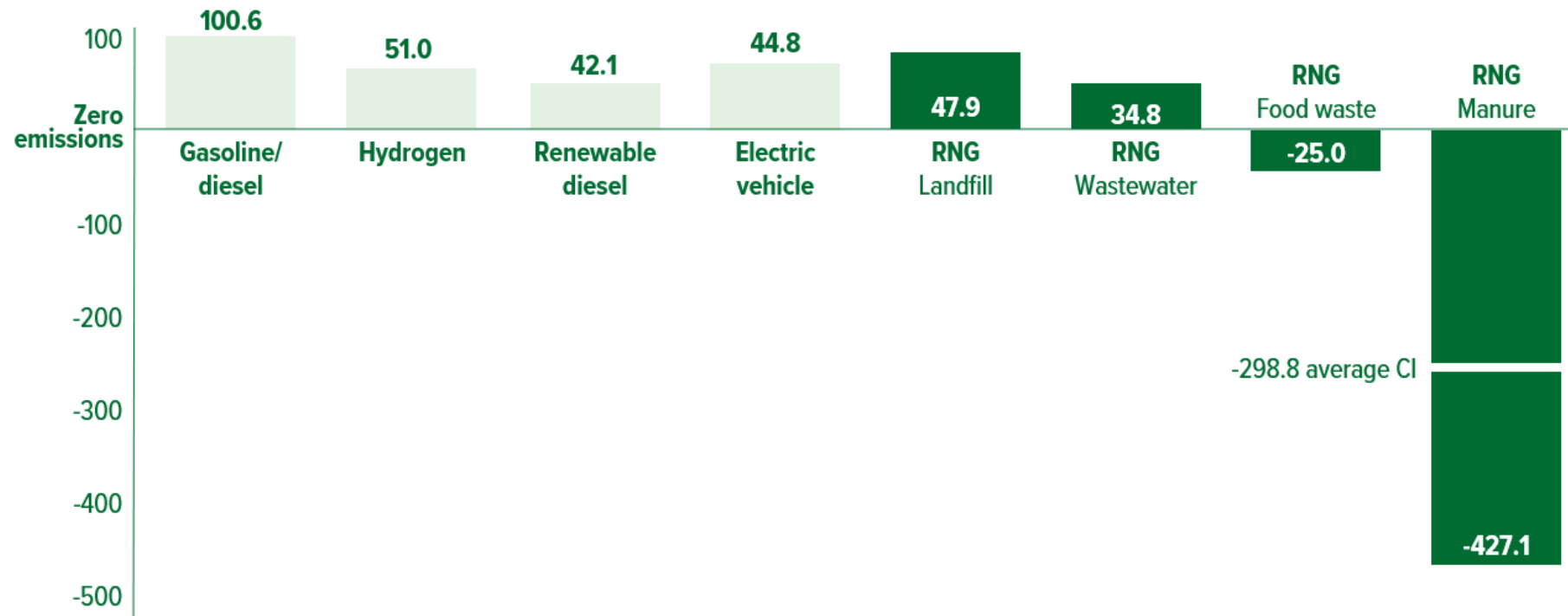
- ▶ Federal **Renewable Fuel Standard (RFS)**
- ▶ California **Low Carbon Fuel Standard (LCFS)**
- ▶ Oregon & Washington State **Clean Fuels Program(s)**

- ▶ *RNG is typically being offered at parity with fossil CNG due to existing policy.*

The Climate Case for RNG in Transportation

Lifecycle Carbon Intensity of Primary On-Road Fuel Options

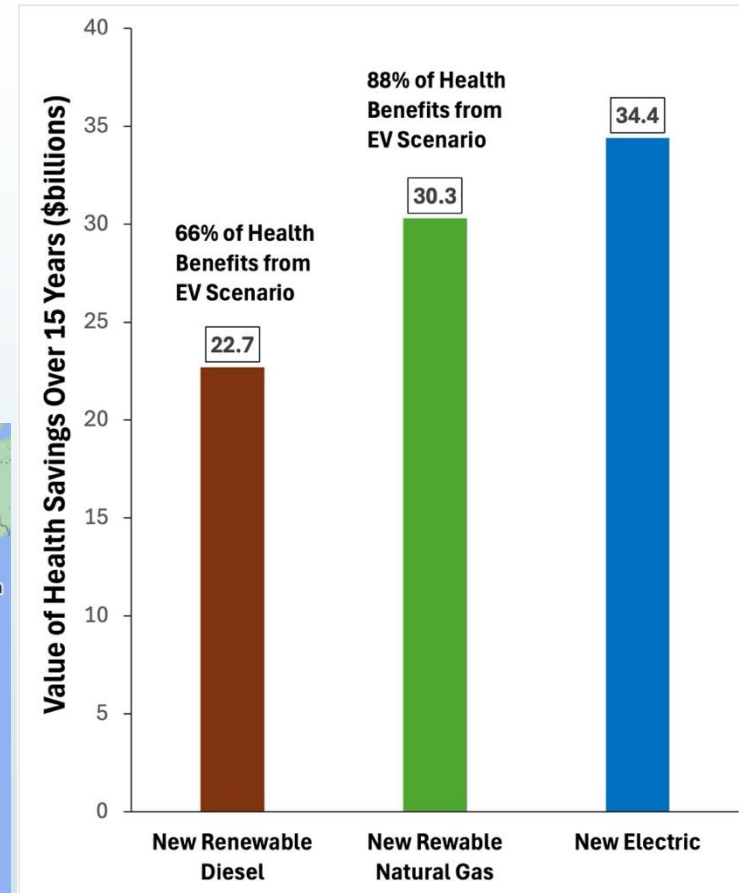
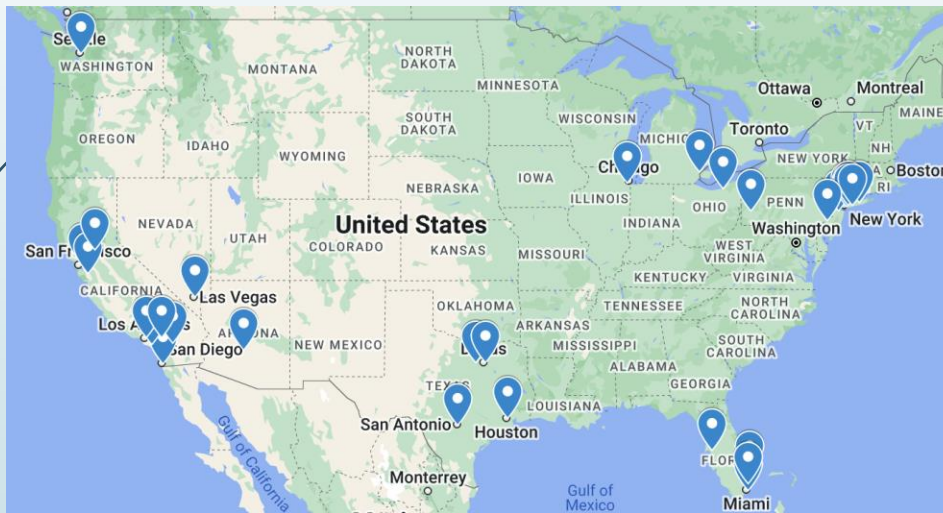
Carbon Intensity by fuel type (gCO₂e per MJ)



Source: California Resources Board 2024 LCFS Data

The Public Health Case for RNG in Transportation

Forthcoming EV Report Compares Public Health Benefits of Replacing the Oldest 20% of Diesel Trucks with New RD, RNG, Electric Models in 31 Highly Populated Counties



Source: Energy Vision calculations

- 130,000 highly polluting vehicles to be replaced
- **RNG is a clear winner** with almost as deep emissions cuts as electric but widely available and far less expensive
- We estimate that **RNG adoption would save ~\$2bn per year in avoided health care costs in the US**

RNG Projects Nationwide



>350 RNG projects operating today in the US, up from just 60 projects in 2017; ~200 more under development



Still a Largely Untapped Opportunity

Food waste



~65 million tons per year generated in the US

Wastewater



~1,500 candidate sites

Landfills



~500 candidate sites

Agriculture



Dairy, swine and poultry manure + additional ag residue “feedstocks” are abundant; many remain untapped

► **US RNG supply potential = ~25% of current on-road diesel demand**



Contact Info:

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WHAT IS READY NOW?

“THE MESSY MIDDLE”

Coined by the North American Council for Freight Efficiency (NACFE), the Messy Middle describes the time between now and when the trucking industry gets to the zero-emission movement.

The table to the right depicts what is available now and what is being developed.

ICE Renewables tap into the existing diesel, natural gas, and propane infrastructures for access and distribution.

POWERTRAIN ALTERNATIVES

Estimate of Technology Readiness by 2025

	SUSTAINABILITY			FLEET OPERATIONAL		INFRASTRUCTURE	INTEGRATION CHALLENGES	MATURITY
	ZEV	Well-to-Wheels	NOx/PM	Range	Route Flex			
DIESEL	○	○	○	●	●	●	●	●
ICE RENEWABLE *	○	◐	◐	◑	◐	◐	◐	◑
NATURAL GAS	○	◐	◐	◑	◐	◐	◐	◑
HYDROGEN ICE	○	◐	◐	◑	◐	◐	◐	◑
BATTERY ELECTRIC	●	◐	●	○	○	◐	○	◐
HYDROGEN FUEL CELL	●	◐	●	◑	◐	◐	○	○

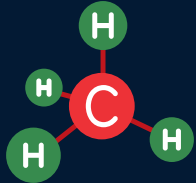
* ICE Renewables = Renewable Natural Gas, Renewable Diesel, Renewable Propane, etc.

○ = UNFAVORABLE ● = FAVORABLE



Source: “Framework for Powertrain Decision Making,” NACFE, <https://nacfe.org/wp-content/uploads/2023/02/Powertrain-Alternatives-FINAL.pdf>

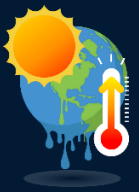
WHAT IS NATURAL GAS?



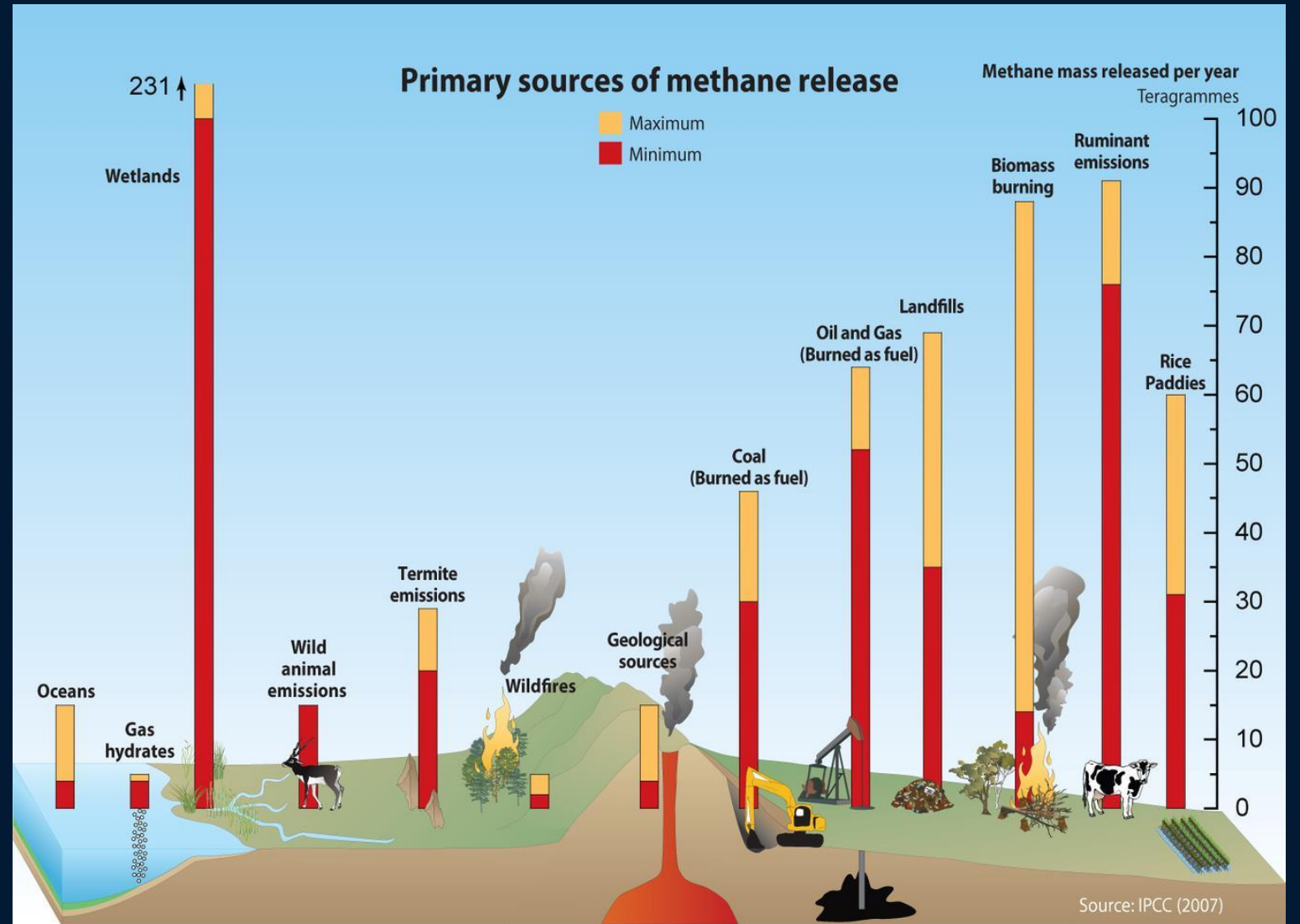
Natural Gas is methane.



Methane comes from a variety of natural and manmade sources.



Over a 20-year period, methane is 80 times more potent at warming than carbon dioxide.



RNG INFRASTRUCTURE

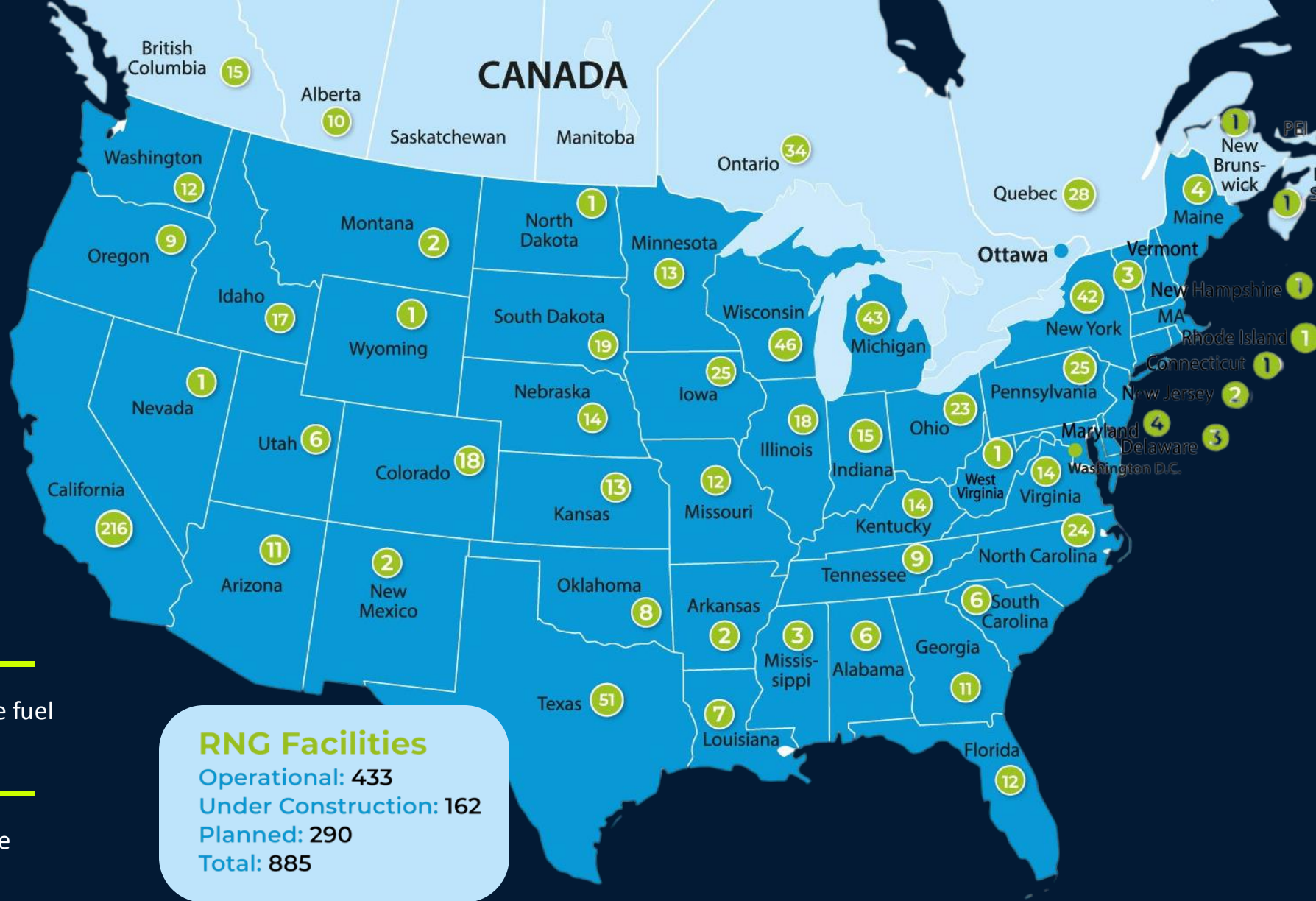
Established infrastructure is ready now, supporting shippers to reduce Scope 3 emissions in transportation and distribution.

RNG use as a transportation fuel grew 16% over 2022 volumes, increasing 92% over the last five years.

RNG offset a total of 6.96 million tons of CO₂e in 2023.

RNG made up 79% of total natural gas vehicle fuel used (675mm GGE) in 2023.

As of 2024, more than 400 RNG facilities were operational, with an additional 130 under construction and 233 planned.



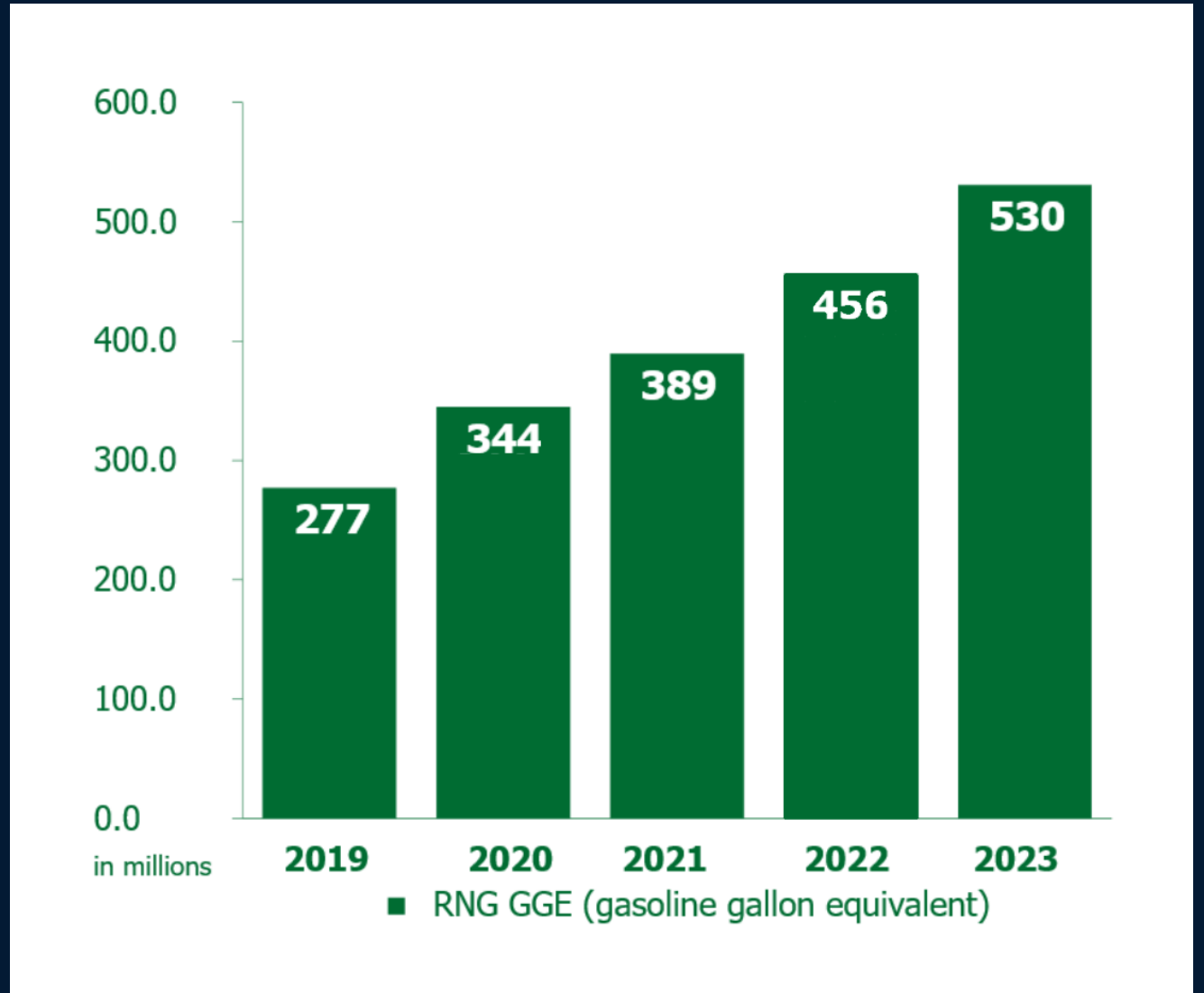
RNG GROWTH

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Source: The Coalition for Renewable Natural Gas and The Transport Project

15+ YEARS NATURAL GAS EXPERIENCE



FIRST NATURAL GAS CARRIER

Paper Transport is the first carrier outside of California to adopt natural gas in 2010

OVER 77 MILLION NATURAL GAS MILES

In 2024, Paper Transport reached over 77 million natural gas miles, displacing the equivalent of 12.5 million gallons of diesel



IDEAL OPERATING SCENARIOS



INTERMODAL DRAYAGE

- 24/7 access to freight – drives high fuel use
- Operates from a hub – helps ensure fuel access



SHORT-HAUL APPLICATIONS

Target high-velocity applications to drive use of the low-cost fuel



LONG-HAUL APPLICATIONS

- Great fit if interested customers and fuel are available
- Closed loop dedicated fleets

ADDITIONAL SUSTAINABILITY EFFORTS



PAY-FOR-SUSTAINABILITY PROGRAM

PTI is rewarding drivers for efficient driving and fuel conservation to save 114,285 gallons of annual fuel consumption through best-in-class efficiency by the end of 2024.



LATE-MODEL EQUIPMENT

Average age of fleet < 3 years old, equipped with idle-free technology, automatic idle shutdown, adaptive cruise control, and governed speed of 63-65 mph.



MAKE EVERY MILE COUNT

By the end of 2024, PTI aims to load 80 percent of empty dedicated miles, turning 715,000 gallons of would-be burned empty miles into loaded miles.







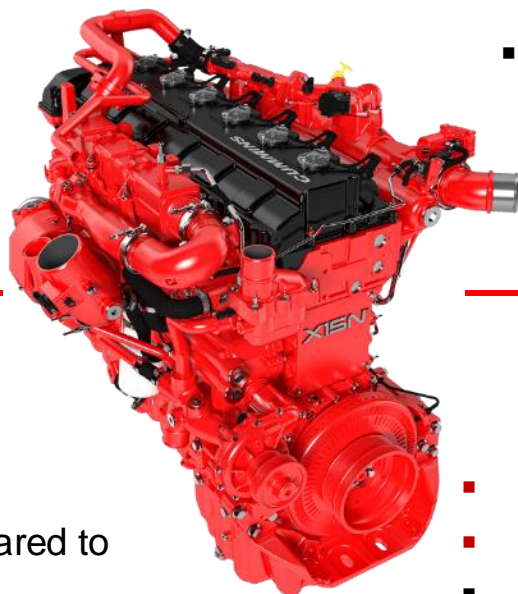
**Natural Gas Engines
For The Heavy-Duty Truck Market**

X15N™



RELIABLE AND DURABLE

- **Power, torque and performance for the HD market**
- Built on **30+ years** of natural gas experience
- Integrated powertrain for a full Cummins solution
- **Full OE network and Cummins service channel support**
- Known maintenance practices
 - Simple aftertreatment
 - Familiar engine technology
 - **X15N** Extended Service Intervals vs. ISX12N
- **X15N** Reliability improvements over ISX12N



SCALABLE



- **Natural Gas is the least disruptive alt fuel technology**
- **1-to-1 vehicle replacement for diesel**
- Established supply chain for product production
- Over 800 + public stations
 - Behind the fence refueling options
- Known technology
 - Familiar engine architecture
 - Incremental technician training



COMMERCIALLY VIABLE

- **Over 1,000-mile range for line-haul applications²**
- Lower incremental acquisition cost for the vehicle compared to BEV and fuel cell
- **Multi-shift operation capable**
 - No additional downtime
 - Fast fill refueling time
- **Stable, low-cost fuel means price predictability**
- Natural Gas is available NOW!
 - **100,000+ NG vehicles operating in North America today**

SUSTAINABLE



- **Best well-to-wheel GHG reduction option**
- **Net carbon negative solution when using RNG**
- ~ 750 new RNG production projects coming online³
- **X15N** Up to 10% fuel economy & GHG improvements over ISX12N⁴
- **X15N** CARB and EPA emissions solution for '24 at launch

¹ Driver education needed

² Dependent on tank configuration, driving behavior

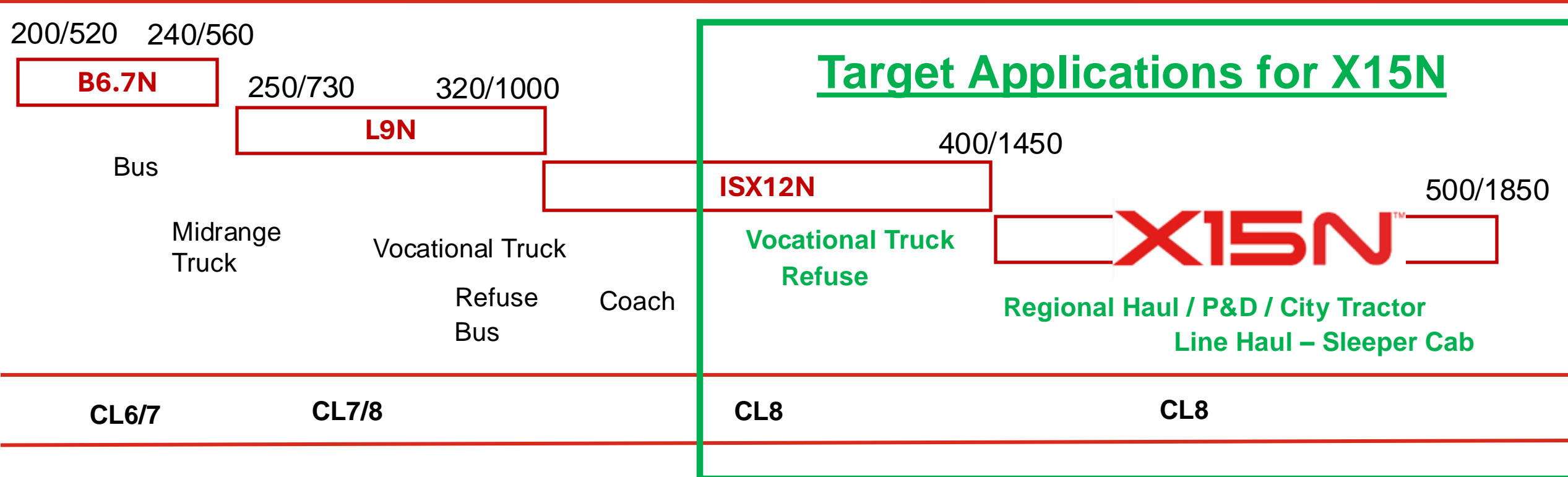
³ Includes sites that are currently operational, under construction or planned

⁴ With equivalent rating and comparable duty cycle

Natural Gas Applications



The Natural Gas Power/Torque Landscape





FUEL EFFICIENCY



MAINTENANCE



REGULATORY



RELIABILITY

Base Engine:

- Sculpted Cast Iron Block - Reduced Weight
- Rear Gear Train
- Premium & Robust Cylinder Head w/ improved cooling

Air Handling:

- Dual Wastegate Turbocharging
- Advanced Cooled EGR

Power Cylinder:

- Steel Pistons, improved cooling with improved combustion and oil control

Lube & Cooling:

- Improved Closed Crankcase Breather
- Elimination of Coolant Filter
- Integrated Water Pump & Oil Pump

Fuel System:

- Next generation fuel system
- Integrated with vehicle fuel system partners

Ignition System:

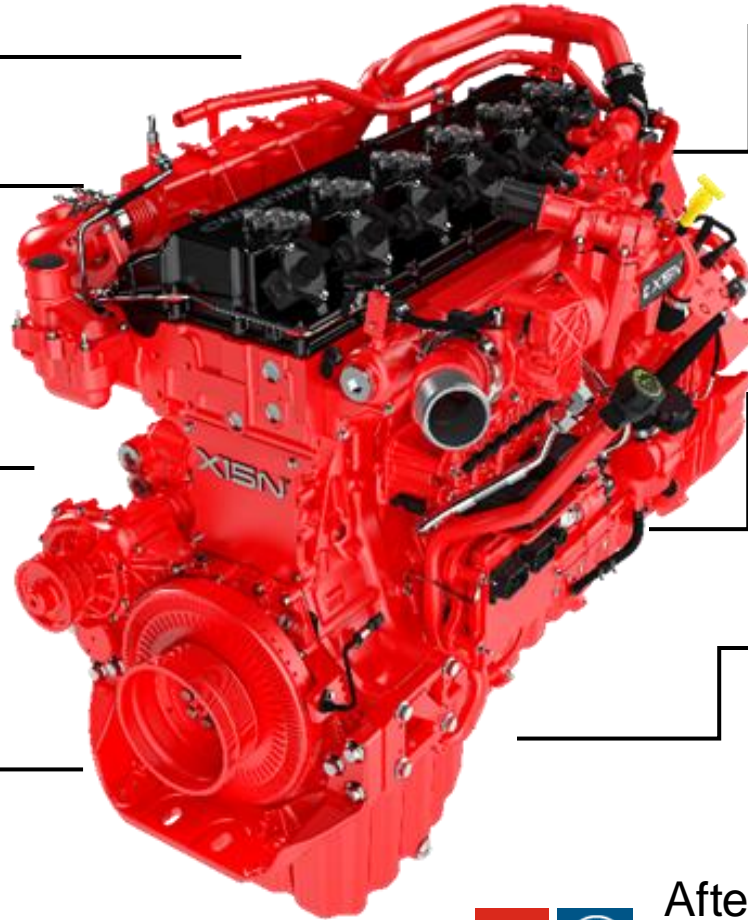
- New integrated ignition and injector control system Improved spark plug w/ increased ceramic strength and electrode geometry and material for improved spark plug life

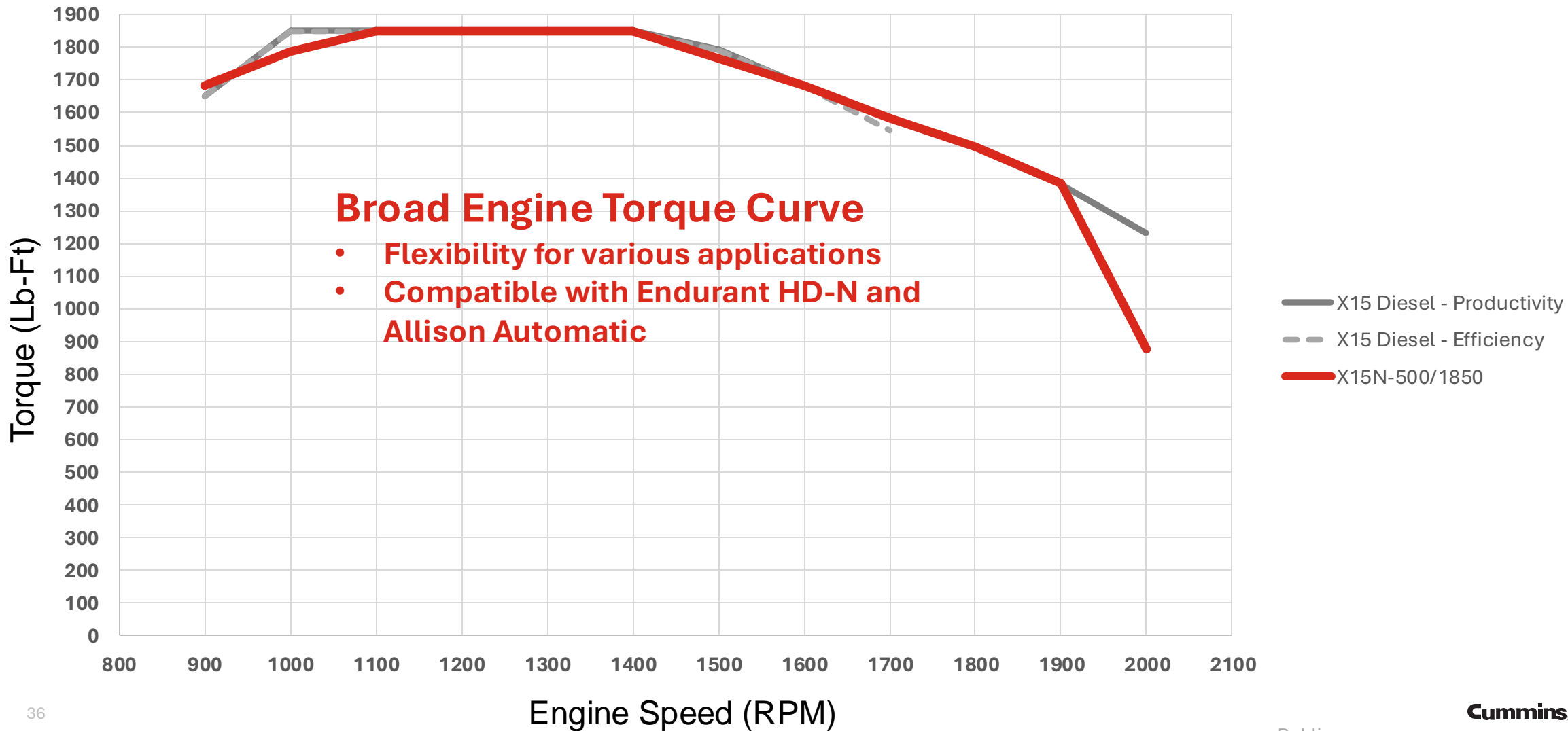
Electronics:

- CM2380 ECM
- Next generation connectivity solutions
- Enhanced powertrain features

Aftertreatment:

- Single unit, maintenance free & fluid free, chassis mounted Three-Way Passive Catalyst





X15N™ Reliability & Durability



CUMMINS HELM™ X15 GLOBAL PLATFORM VALIDATION

10 years
research & development

57,500 hours
in-house and overload testing

13.4 million mi
on-road testing

Global Production **47,000+** engines

Natural Gas
15N Platform

58 K+ Production engines operating globally

7.3 B+ Miles logged by production engines globally

X15N™ NORTH AMERICA FIELD TEST UNITS



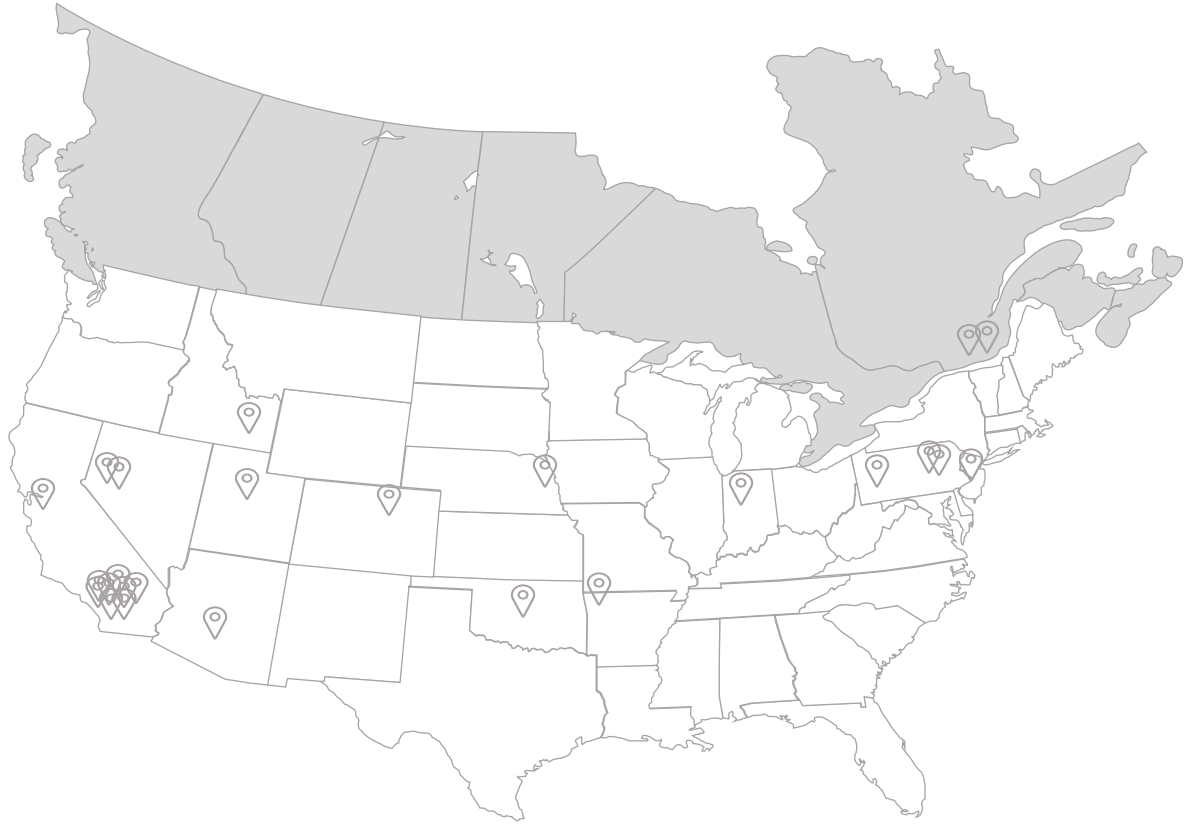
3 Applications

- Linehaul
- Regional Haul
- Vocational - Refuse

24 Units

16 Fleets

2.2+ Million miles* driven



X15N™

Cummins Integrated Powertrain





Renewable Fuels

Equipment and Infrastructure

February 2025

Fleet Operations



Renewable Fuels Agenda

1. CNG Journey
2. Overall CNG Fleet
3. RNG Statistics
4. RNG and Lowering NOx Emissions
5. Overall CNG Infrastructure/Truss
6. Fleet Options

WM's CNG Evolution



WM launches first 14 CNG trucks in Palm Desert, CA.

WM launches 120 LNG truck project in San Diego, CA.



WM announces aim to increase fleet fuel efficiency by 15% by 2020.

WM hits 1,000 CNG truck milestone.



WM has 10,000+ CNG trucks in operation.



WM deploys 8 LNG trucks in Lancaster, PA.

WM deploys more than 400 natural gas trucks in Southern CA.

WM deploys 122 CNG trucks in Seattle, WA, the largest natural gas vehicle launch in the waste industry at the time.

WM reaches goal of 6,000 natural gas vehicles in operation and 100 CNG filling stations.

WM operates more than 12,000 alternative fuel vehicles and operates more than 200 CNG stations.



WM's CNG Fleet Stats at a glance

- Natural Gas Vehicles: 13,189
- NG fueling stations: 213
- Stations open to Public: 25
- Over 110 MM gals of Diesel displaced in 2024.
- Over 2000 technicians CNG trained
- Over 10,000 drivers CNG trained
- Over \$4 Billion invested in NGVs and infrastructure.
- 6000+ NGV's running under the adopted 2027 US EPA GHG standard since 2016.
- Over 75% of the routed fleet is running on Natural Gas with 47% of that being RNG.



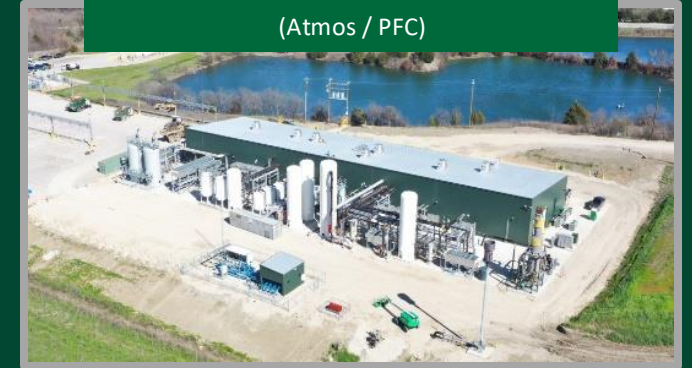
Goal: 100% of the fleet will be fueled by 2026 from WM landfills (estimated 150M DGE annually)

WMRE RNG Operations

- 7 Operating RNG Facilities
- Current RNG Volume = 5.5 BCF = 39.6M DGE
- 17 Facilities in Construction by 2026
- 2026 RNG Production = 28 BCF = 201.6M DGE
- Carbon Intensity Score = -126

WM Skyline RNG

(Atmos / PFC)



WM Milam RNG

(Ameren LDC)



WM Outer Loop RNG

(Texas Gas - Boardwalk)

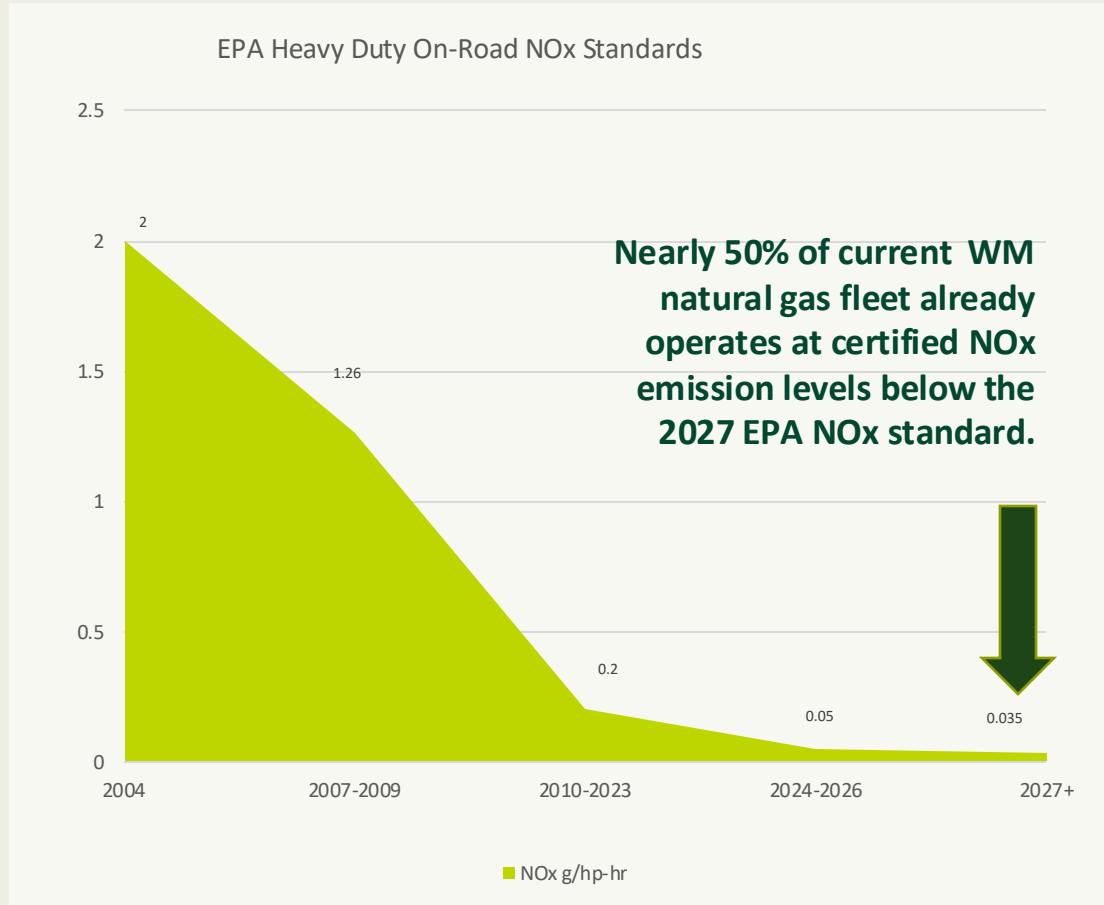


WM East Oak RNG

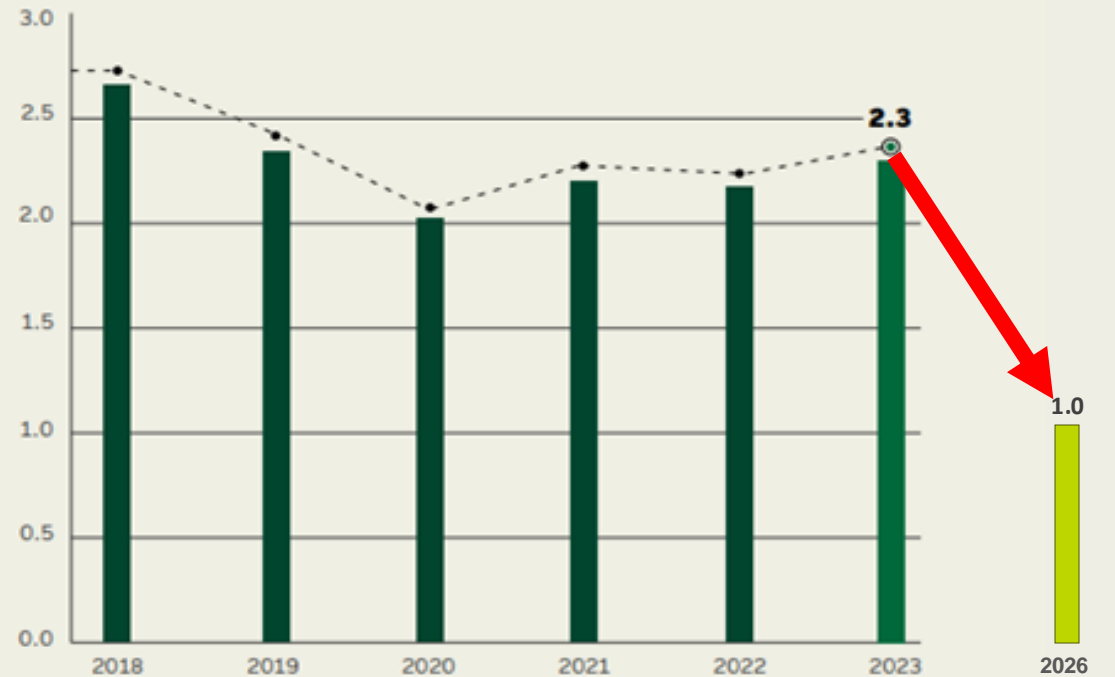
(Southern Star)



Lowering NOx Emissions



CARBON INTENSITY²⁵ (EMISSIONS PER 1,000 MILES DRIVEN)



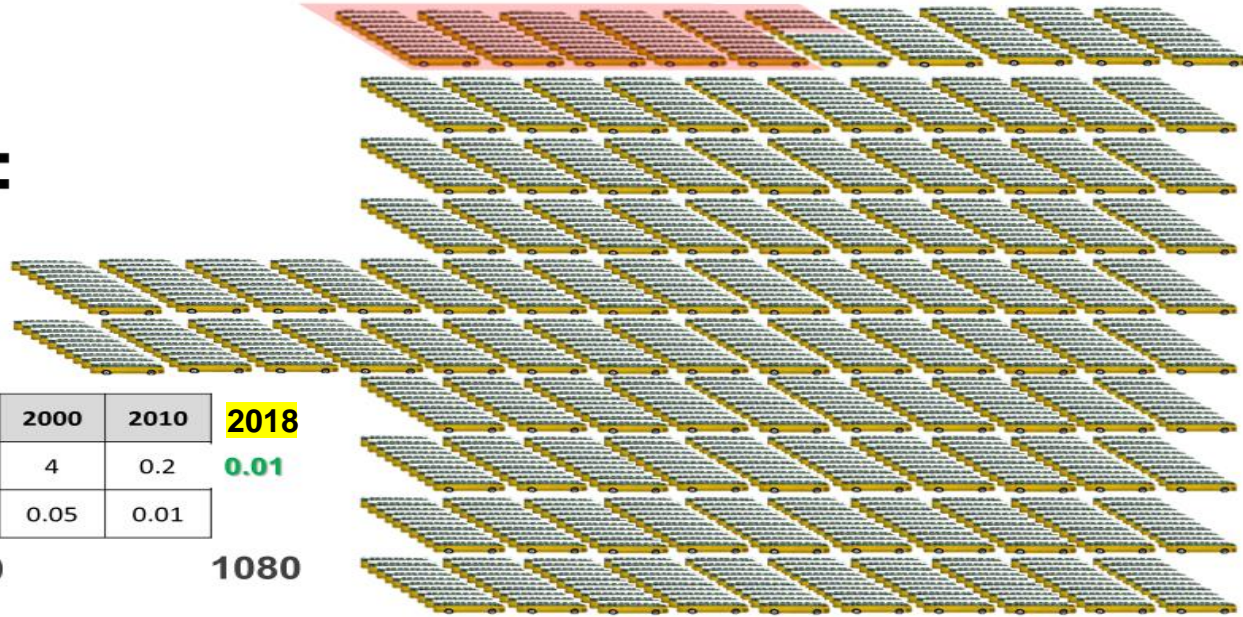
²⁵ Carbon intensity metrics include Scope 1 emissions normalized to 1,000 miles driven.

Lowering NOx Emissions

Emissions Reduction Impact - NOx



=



	1985	1990	1991	2000	2010	2018
NOx (g/hp-hr)	10.8	6	5	4	0.2	0.01
PM (g/hp-hr)	0.59	0.59	0.25	0.05	0.01	
	54		540			1080

7



The "math" of renewable gas

Diesel Carbon Intensity: 100

Combusting 1 gallon of diesel creates 28.4 lbs of CO₂

RNG Carbon Intensity: -126*

Combusting 1 DGE of RNG reduces 35.8 lbs of CO₂e

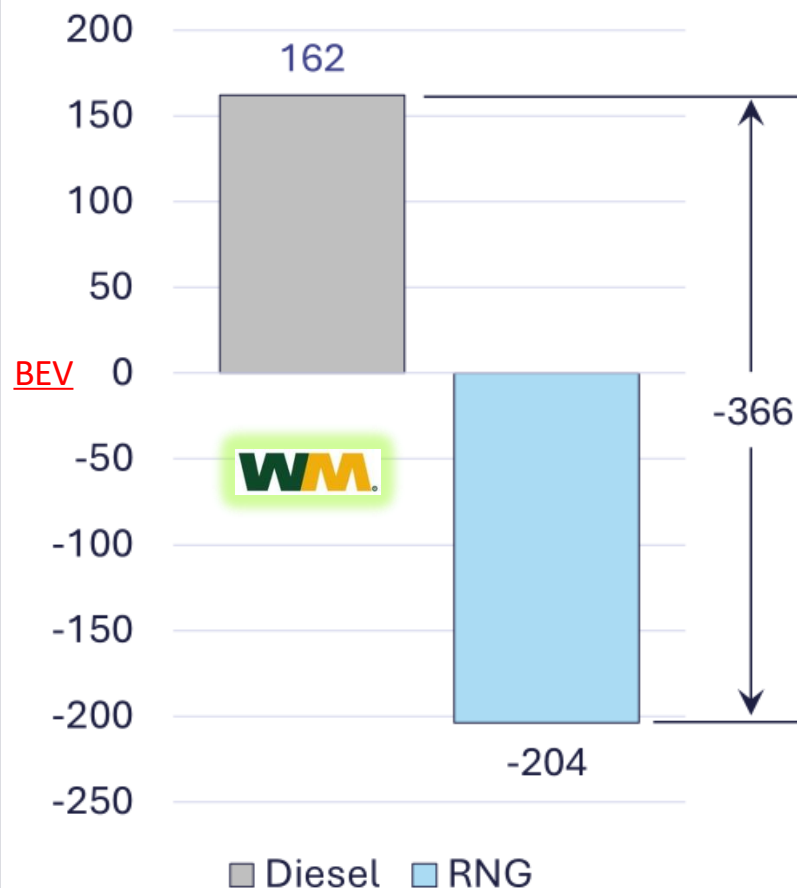
Impact of 1 DGE of RNG vs 1 gallon of diesel is 64.2 lbs of CO₂e reduced

* California LCFS average CI score for bioCNG

** 100,000 miles at 8 mpg = 12,500 gallons consumed
12,500 x 28.4 lbs = 355,000 lbs = 162 metric tonnes

Source: The Transport Project analysis

Tonnes of CO₂e emitted or saved by one truck running 100,000 miles/year**



BEV trucks can be, at best, zero CO₂e emissions, meaning they reduce a maximum of 162 tonnes per truck per year compared to diesel**.

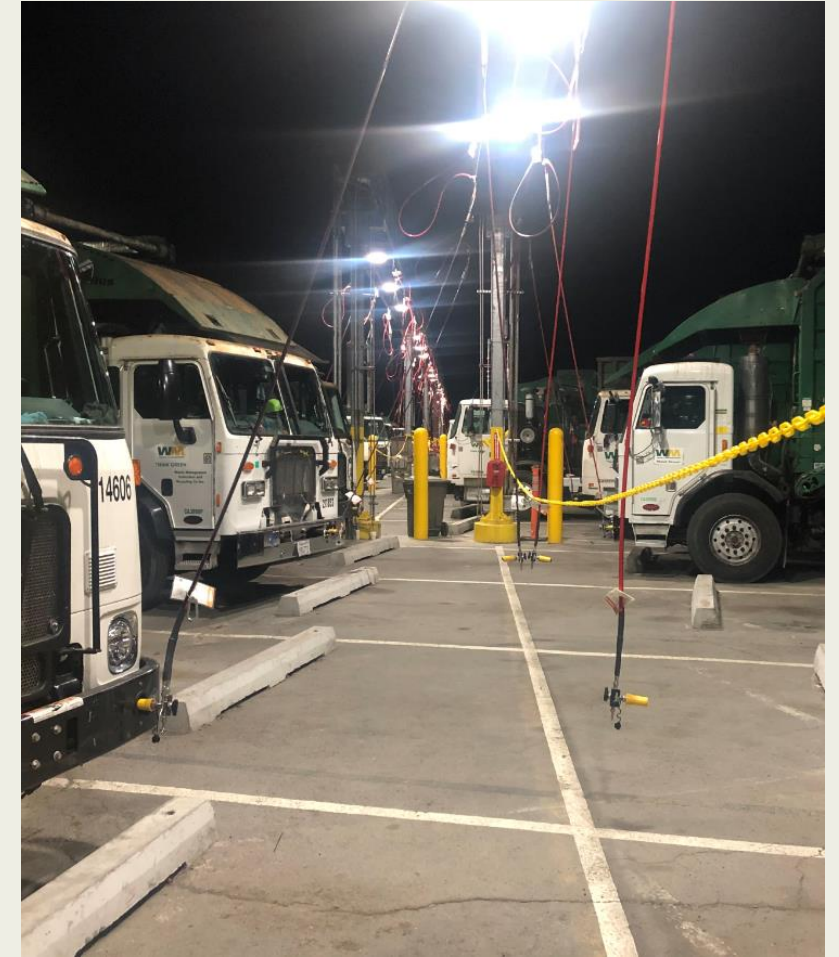
Net reduction with RNG:

366 metric tonnes of CO₂e
per truck, per year

126% more saved than BEV

Cannot be ignored!

CNG Infrastructure / Overhead Truss



CNG Infrastructure / Shop Safety

WMM
OTM

CNG

Search...
Tier...
Area...
Site...

Site Map
Dash
45 Alarm Status
Alarm History
Alarm Analysis

Jtiquet
01/12/24 08:16 MST

Tools: [Line Graph Icon] [List Icon]

No Assets No Issues Needs Attention Critical Fault

GAS DETECTION ALARM

RED LIGHT INDICATES "ALARM"
GREEN LIGHT INDICATES "VERIFY SAFE & RESET ALARM PANEL"

Sys Fault		>25% LEL	>50% LEL	Ext Lls	Int Strobes/Horns
Alarm Status:		No Alarm	No Alarm	No Alarm	Off
EF #1:	Running Lo	Run High	Run Low	Stop	Sensor #1: 0 % LEL No Alarm
EF #2:	Running Lo	Run High	Run Low	Stop	Sensor #2: 0 % LEL No Alarm
EF #3:	Running Lo	Run High	Run Low	Stop	Sensor #3: 0 % LEL No Alarm
AC Power Good					
Sensor #4: 0 % LEL No Alarm					

System Setup & Config Launch Lighting Reset Alarm

Today's CNG Options

Not started

- Run some pilots
- Retail fueling
- transportproject.org

Pilot Stage

- Get the specifications right and expand
- Research your fueling options vs Retail
- Research your maintenance support options

Current strategy

- Safety first
- Train, Train, Train
- Correct maintenance program

Questions?
mtufte@wm.com

Decarbonizing with Natural Gas



Dan Deppeler

*Vice President of
Maintenance
Paper Transport*



David King

*Product Manager, On-
Highway Natural Gas
Engine Portfolio
Cummins*



Matt Tomich

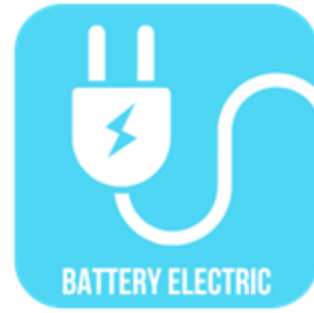
*President
Energy Vision*



Marty Tufte

*Corporate Fleet Director
WM*





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